Pediatric Early Enteral Nutrition

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AIM Statement

The PICU Nutrition Quality Improvement Team will increase early enteral nutrition (EEN) delivery for mechanically ventilated patients from 55% to ≥80% within 6 months of project implementation.



Change Management

- Identifying stakeholders was beneficial
- Communication plan helped deliver a clear message
- Little change management needed after data collected and root causes identified
 - Team helped identify steps in root cause analysis
 - Likely due to buy-in from team members





CAUSES

EFFECT

Process

Equipment

People

Procedure for intolerance not followed

NPO at midnight

NG verification delays feeds; pH strips and/or x-ray Residents not educated until week 3 of rotation

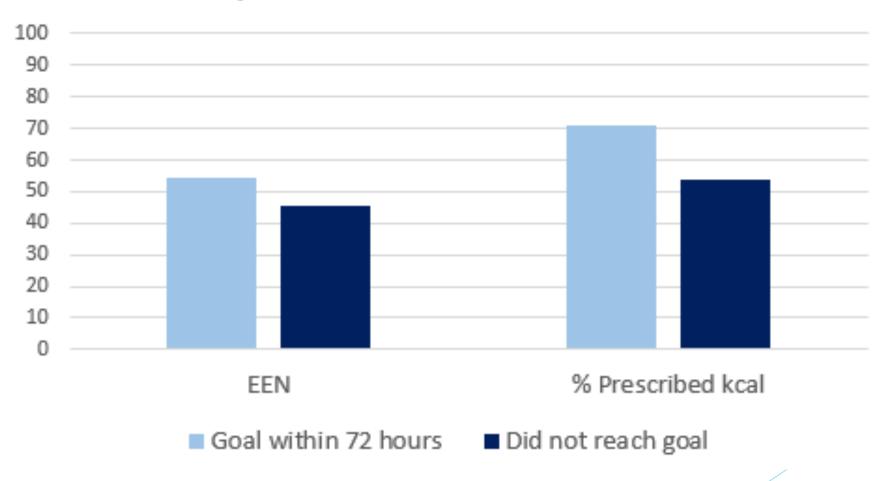
Order set underutilized by PA and attendees

EEN eligibility not discussed during rounds

% of goal received not discussed during rounds Early enteral nutrition delivery (defined as >80% goal calories within the first 72hours of admission) for mechanically ventilated patients is only 54.6%

Data

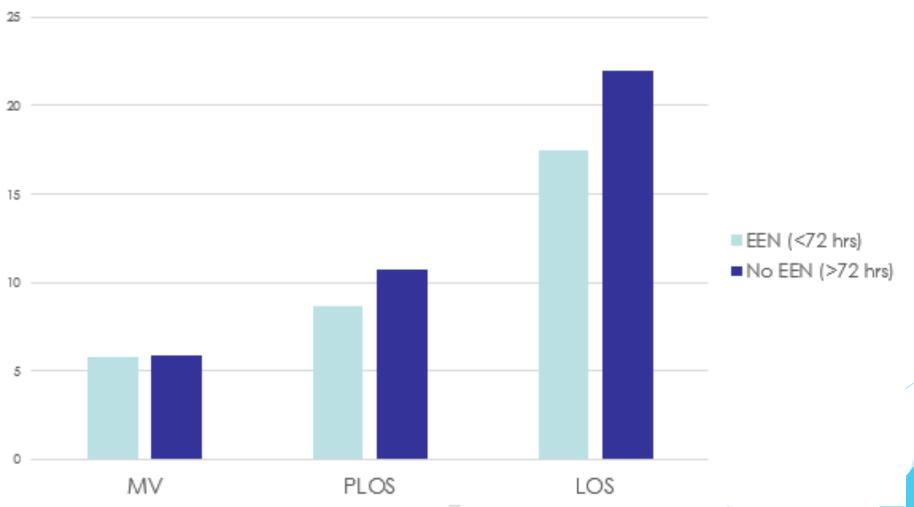
Early Enteral Nutrition Data - Baseline





Data Continued





DO - implementation plan

Implementation Plan

Project Title: Pediatric Early Enteral Nutrition

Date: May 2016

WHAT	WHO	OWNER	DUE DATE	COMPLETE	COMMENTS
	Dr. Babbitt (PICU Director),				
	Dr. Levine (Resident Director),	Amanda Legro /Dr.			
Promote Order Set	physicians, residents	Babbitt/Dr. Levine	May 2016	Yes	Ongoing
Define NPO times	Physicians, residents	Dr. Babbitt	May 2016	Yes	Ongoing
Define intolerance					
action plan	Nurses, physicians, residents	Amanda Legro	May 2016	Yes	Ongoing
Clarify NG verification	Nurses	Lisa Brown (nurse educator)	May 2016	Yes	Ongoing



DO - communication plan

Communication Plan

Project Title: Pediatric Early Enteral Nutrition

Date: May 2016

					Follow up
Targeted Audience	Message Content	Delivery Mechanism	Sender	Date & Time	needed
Consider managers/	What needs to be				
superviors,	communicated? Customize by	Face to face, group,		When will the	Yes/ No
employees,	audience, Include WIIFM,	individual, Email, Posters,	Who will send	communication be	What follow up is
customers, supplies	Allow for input/ questions	Newsletter etc.	the message?	delivered?	needed?
	PICU enteral feeding order set –		Resident Director	Beginning of PICU	
Residents	what it is, how to order	Welcome Packet	(Dr. Levine)	rotation (monthly)	No
	Intolerance Action Plan		PICU RD	3rd week of rotation	
Residents	procedure	Resident Lecture: fact to face	(Amanda Legro)	(weekly)	No
			PICU Director		
PICU Physicians	Utilization of feeding order set	email	(Dr. Babbitt)	5/12/16	No
	Intolerance Action Plan		PICU RD	PICU Careline	
PICU Physicians	procedure	Group presentation	(Amanda Legro)	Meeting 5/18/16	No
			PICU RD	PICU Staff Meeting	
Nurses	NG Verification Procedure	Group presentation	(Amanda Legro)	5/19/16	No
			PICU Director		
Physicians/Residents	NPO times	Face to face	(Dr. Babbitt)	Daily during rounds	No
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STUDY

- Determine reasons EEN not achieved
 - 1) order set not used
 - 2) NPO at midnight
 - 3) Procedures increase NPO time
 - 4) Intolerance increase NPO time
 - 5) No RD assessment within 48 hours
 - 6) NG verification delays feeds



ACT

- Continue data collection
 - For patients that do not receive EEN document reasons
 - Pie chart
 - Analyze data in 3 month intervals
 - Identify primary reasons patients are not receiving EEN
 - Action plan will address most common reasons



LESSONS LEARNED

- Involving others in the change process increases buy-in
- Listening to others' perspectives increases team member engagement
- ► There are MANY causes to a problem! Never assume
- Shorter time periods of data collection can produce meaningful data and allow for real-time response to a problem



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